

Bosch key figures business year 2025

Figures in billions of euros	2025	2024	Year-on-year change nominal (exchange rate- adjusted)
Total sales revenue	91.0	90.3	0.7 % (4.1 %)
– percentage generated outside Germany	80	81	
Sales revenue of the business sectors¹			
Mobility	55.8	55.8	0.1 % (2.9 %)
Industrial Technology	6.5	6.4	0.1 % (2.4 %)
Consumer Goods	19.9	20.3	-1.9 % (4.1 %)
Energy and Building Technology	8.5	7.5	13.0 % (15.6 %)
Sales revenue in the major regions			
Europe	44.2	44.5	-0.6 % (1.5 %)
– of which Germany	17.8	17.6	1.6 % -
Americas	18.5	17.8	3.8 % (9.3 %)
Asia Pacific (including other regions)	28.3	28.0	0.7 % (5.0 %)
Result of operations: Bosch Group			Year-on-year change
EBIT from operations^{2, 3, 4}	1.8	3.1	-1.3
as a percentage of sales revenue	2.0	3.5	-
Research and development cost	7.9	7.8	0.1
as a percentage of sales revenue	8.7	8.6	-
Capital expenditure	4.1	5.1	-1.0
as a percentage of sales revenue	4.5	5.7	-
Depreciation of property, plant, and equipment	3.7	3.7	0.0
Result of operations: business sectors¹			Year-on-year change
Mobility (EBIT from operations)²	1.0	2.1	-1.1
as a percentage of sales revenue	1.8	3.8	-
Industrial Technology (EBIT)	0.2	0.1	0.1
as a percentage of sales revenue	3.5	1.2	-
Consumer Goods (EBIT from operations)³	0.6	0.7	-0.1
as a percentage of sales revenue	3.0	3.5	-
Energy and Building Technology (EBIT from operations)⁴	0.0	0.4	-0.4
as a percentage of sales revenue	0.5	4.9	-
Equity	48.4	50.0	-1.6
Equity ratio (%)	41.6	44.3	-

¹ Without other activities.

² Adjusted for effects from purchase-price allocation at Automotive Steering.

³ Adjusted for effects from purchase-price allocation at BSH Hausgeräte.

⁴ Adjusted for effects from purchase-price allocation at Home Comfort; EBIT from operations 2025: 41 million euros). Page 1 of 2

Figures in millions of euros	2025	2024	Year-on-year change
Dividend of Robert Bosch GmbH	289	186	103

Headcount (Dec. 31)			
Bosch Group	412,774	417,859	-5,085
Europe	235,358	246,076	-10,718
– of which Germany	122,968	129,649	-6,681
Americas	53,613	52,972	641
Asia Pacific (including other regions)	123,803	118,811	4,992
Associates in research and development (Dec. 31)			
Bosch Group	82,134	86,840	-4,706
Europe	42,098	45,499	-3,401
– of which Germany	29,529	31,946	-2,417
Americas	4,144	4,250	-106
Asia Pacific (including other regions)	35,892	37,091	-1,199